

Investor Presentation

November 2023

Forward Looking Statements



Certain statements in this document constitute "forward-looking information" or "forward-looking statements" (collectively, "forward-looking statements"). Any such forward-looking statements are intended to provide information about management's current expectations and plans and may not be appropriate for other purposes. Forward-looking statements may include financial and other projections, as well as statements regarding our Intumitation about intalligements current expectations and plans and may not be appropriate to durine pulposes. Forward-looking statements may include intallicat and other projections, as went as statements regarding out future plans, strategic objectives or economic performance, or the assumptions underlying any of the foregoing, and other statements that are not recitations of historical fact. We use words such as "may", "would", "could" "should", "will", "likely", "expect", "anticipate", "believe", "intend", "plan", "aim", "forecast", "outlook", "project", "estimate", "target" and similar expressions suggesting future outcomes or events to identify forward-looking statements. The following table identifies the material forward-looking statements. Readers and listeners should also consider all of the risk factors which follow below the table:

Material Forward-Looking Statement	Material Potential Risks Related to Applicable Forward-Looking Statement
2023 & 2025 Sales Sales growth, including: Growth over market Market-aligned Sales growth Megatrend-aligned Sales growth	 Lower than expected vehicle production volumes, including as a result of lower vehicle sales, and/or labour or other disruptions to vehicle production Supply chain disruptions Concentration of sales with six customers Shifts in market shares among vehicles or vehicle segments Shifts in consumer "take rates" for products we sell Relative foreign exchange rates
Megatrend-aligned Sales growth, including 2023, 2025 & 2027: Powertrain electrification Managed Sales LG-Magna JV Sales Battery Enclosures Sales Active Safety Sales	Same risks as for Sales above Consumer adoption of electrified vehicle offerings and Active Safety features Our ability to grow sales with new entrant electric vehicle OEMs Reduction in outsourcing by OEMs Intense competition Our ability to consistently develop and commercialize innovative products or processes Intellectual property risks
2023 & 2025 Adjusted EBIT Margin/margin expansion Megatrend profitability inflection	Same risks as for Sales above Operational underperformance, product launch and/or product warranty/recall risks Successful execution of critical program launches, including complete vehicle manufacturing of the Fisker Ocean SUV Elevated levels of inflation Higher costs incurred to mitigate the risk of supply disruptions, including: materials price increases; higher-priced substitute supplies; premium freight costs to expedite shipments; production inefficiencies due to production lines being stopped/restarted unexpectedly based on customers' production schedules; and price increases from sub-suppliers that have been negatively impacted by production inefficiencies Our ability to secure cost recoveries from customers and/or otherwise offset higher input costs Price concessions Commodity cost volatility Scrap steel price volatility Higher labour costs Tax risks
Free Cash Flow	Same risks as for Sales and Adjusted EBIT Margin above
Return of capital	Ability to generate expected levels of Free Cash Flow
Reduction of Leverage Ratio	

NOVEMBER 2023

Forward Looking Statements



Forward-looking statements are based on information currently available to us and are based on assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate in the circumstances. While we believe we have a reasonable basis for making any such forward-looking statements, they are not a guarantee of future performance or outcomes. In addition to the factors in the table above, whether actual results and developments conform to our expectations and predictions is subject to a number of risks, assumptions and uncertainties, many of which are beyond our control, and the effects of which can be difficult to predict, including, without limitation:

Risks Related to the Automotive Industry

- economic cyclicality:
- regional production volume declines, including as a result of deteriorating vehicle affordability:
- intense competition;
- potential restrictions on free trade:
- . trade disputes/tariffs;

Customer and Supplier Related Risks

- concentration of sales with six customers:
- risks of conducting business with newer OEMs with limited operating history, product maturity and warranty experience;
- OEM consolidation and cooperation; shifts in market shares among vehicles or vehicle segments;
- shifts in consumer "take rates" for products we sell:
- dependence on outsourcing;
- quarterly sales fluctuations
- potential loss of any material purchase orders;
- a deterioration in the financial condition of our supply base:

Manufacturing/Operational Risks

- product and new facility launch risks, including the successful launch of critical programs such as the Fisker Ocean SUV:
- operational underperformance; supply disruptions, including with respect to semiconductor chips;
- impact of volatile OEM vehicle production allocation decisions on the efficiency of our operations;
- restructuring costs
- impairment charges;
- labour disruptions
- climate change risks:

- IT Security/Cybersecurity Risk IT/Cybersecurity breach:
 - product cybersecurity breach;

- inflationary pressures:
- our ability to secure cost recoveries from customers and/or otherwise offset higher input costs;
- pricing risks between time of quote and award of new
- business:
- price concessions
- commodity cost volatility;
- declines in scrap steel/aluminum prices;

Warranty/Recall Risks

- costs related to repair or replacement of defective products, including due to a recall; warranty or recall costs that exceed warranty provision or
- insurance coverage limits:
- product liability claims;

- competition for strategic acquisition targets:
 - inherent merger and acquisition risks;
- acquisition integration risk;

Other Business Risks

- risks related to conducting business through joint ventures;
- our ability to consistently develop and commercialize innovative products or processes;
- intellectual property risks:
- our changing business risk profile as a result of increased investment in electrification and active safety, including: higher R&D and engineering costs, and challenges in quoting for profitable returns on products for which we may not have
- significant quoting experience; risks of conducting business in foreign markets;
- fluctuations in relative currency values;
- - reduced financial flexibility as a result of an economic shock:
- changes in credit ratings assigned to us;

Legal, Regulatory and Other Risks

- antitrust risk:
- legal claims and/or regulatory actions against us; and
- changes in laws and regulations, including those related to vehicle

 attraction/relention of skilled labour;

In evaluating forward-looking statements or forward-looking information, we caution readers and listeners not to place undue reliance on any forward-looking statement. Additionally, readers and listeners should specifically consider the various factors which could cause actual events or results to differ materially from those indicated by such forward-looking statements, including the risks, assumptions and uncertainties above which

discussed under the "Industry Trends and Risks" heading of our Management's Discussion and Analysis; and

- set out in our Annual Information Form filed with securities commissions in Canada, our annual report on Form 40-F filed with the United States Securities and Exchange Commission, and subsequent filings. Readers and listeners should also consider discussion of our risk mitigation activities with respect to certain risk factors, which can be also found in our Annual Information Form.



Our Vision

Advancing mobility for everyone and everything.

NOVEMBER 2023

.

Building Long-Term Value for our Shareholders

Executing Go-Forward Strategy across all 3 pillars

- · Rapidly growing addressable markets
- · Launching electrification business with multiple customers in key regions
- Enhanced scale and expertise in Active Safety positions Magna among leaders
- Increasing efficiency and productivity through operational excellence activities

Highly Confident in our growth and margin expansion

- Sales growth of ~\$10B (2022-2025), including ~\$5B in megatrend areas
- Earnings inflection point for megatrend businesses profitable by 2025
- Adjusted EBIT margin expansion of at least 230 bps (2022-2025)
- · Significantly increased free cash flow and rising returns on investment

Backed by Strong Financial Foundation that Supports our Growth

- Disciplined and consistent capital allocation strategy
- Solid balance sheet, expect leverage ratio back to target range in 2024
- No meaningful change to long-term cap ex/sales profile

NOVEMBER 2023

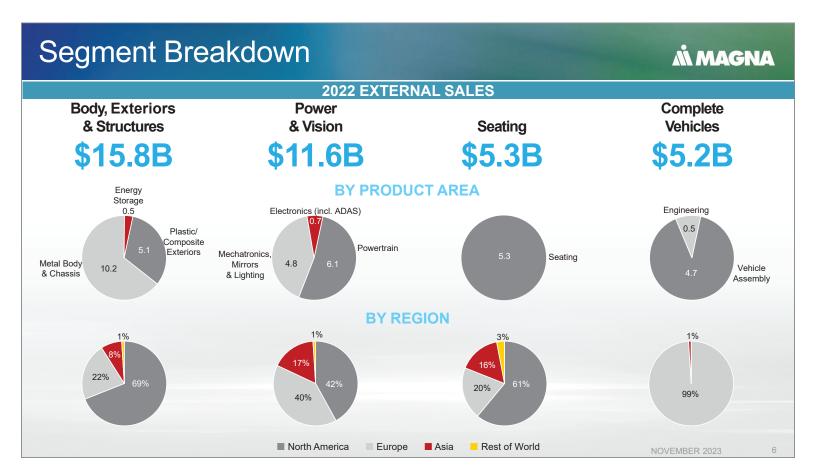
4

Magna Snapshot (NYSE: MGA, TSX: MG)





* 2023 Sales Outlook \$42.1B - \$43.1B







Committed to Net-zero



NOVEMBER 2023

Net-zero

Alignment with our customers and the Science Based Targets Initiative – the gold standard for decarbonization targets

Priorities unchanged – energy reduction and renewable electricity to meet near-term targets

Net-zero focuses on process decarbonization: increasing business resiliency and minimizing risk

Goals

20% energy intensity reduction by 2027

100% Renewable Electricity

100% in Europe by 2025 100% Globally by 2030

SBTi 2030 near-term Commitment

42% reduction in scope 1 and 2 25% reduction in scope 3

SBTi 2050 net-zero Commitment

90% reduction in all 3 scopes



Go-Forward Strategy

1.

Accelerate deployment of capital towards high-growth areas

2.

Drive operational excellence

3.

Unlock new business models and markets

NOVEMBER 2023

4

MAGNA

Go-Forward Strategy

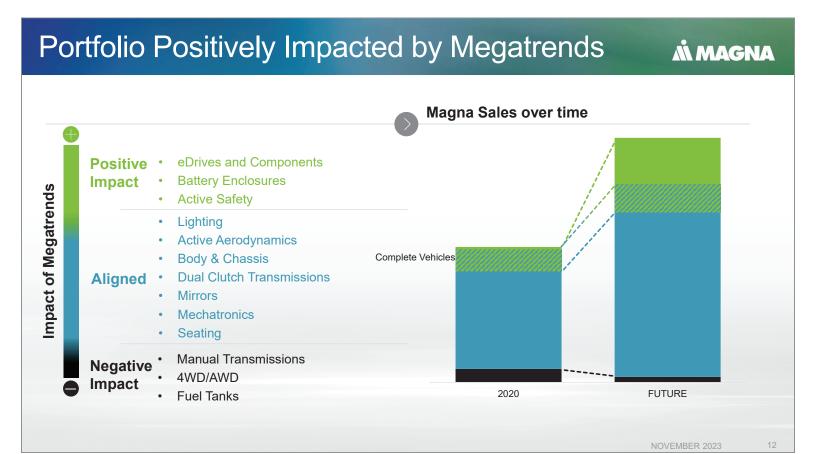
1.

Accelerate deployment of capital towards high-growth areas

2

Drive operationa excellence 3.

Unlock new business models and markets



Key Growth Contributors AI MAGNA Sales in \$Billions Powertrain Electrification **Battery Enclosures Active Safety** ~2.5 ~4.0 ~4.25 45%+ 35%+ 75%+ CAGR CAGR CAGR 8.0 0.6 0.1

2022

2023F

¹ Sales for 2023 and 2025 represent mid-points

2025F

2027F

2022

² Represents managed sales. Managed sales = consolidated sales + sales at 100% for unconsolidated entities. Includes both 48V hybrid + high voltage sales.

2023F

2025F

2027F

2023F

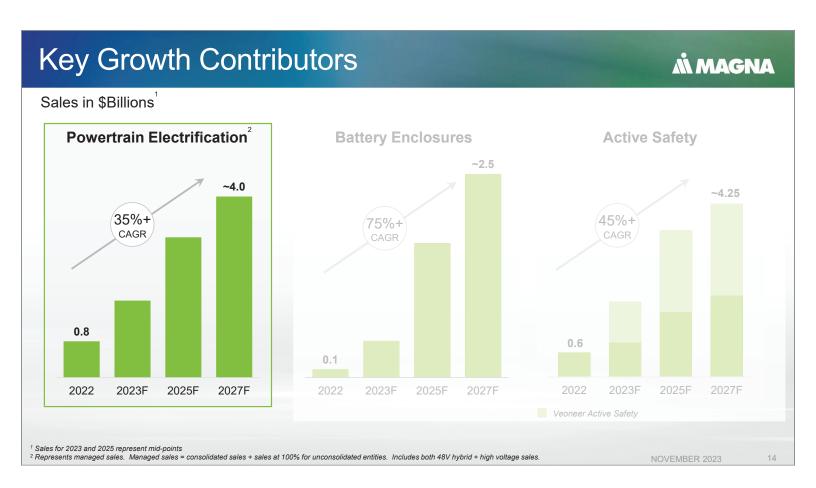
2025F

NOVEMBER 2023

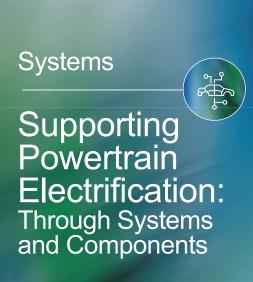
2027F

2022

Veoneer Active Safety







Seven eDrive System programs booked:

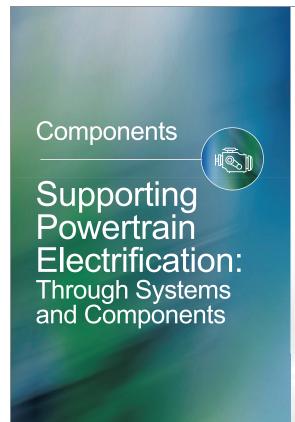
- 6 OEM customers based on 3 continents
- Winning business in both primary and secondary drives
- Three programs currently in production
- Two additional programs launching in next 6 months

Producing Hybrid DCTs for BMW and Stellantis

Mercedes Benz to launch in 2025

NOVEMBER 2023

11





Awarded electrification content with 15 OEMs on 32 platforms

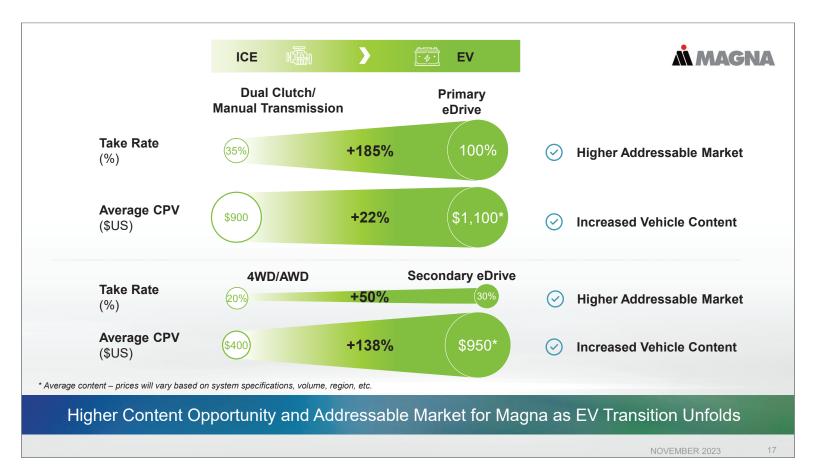
- Supported through both wholly-owned and JV entities
- New eDecoupler program awards for two OEMs

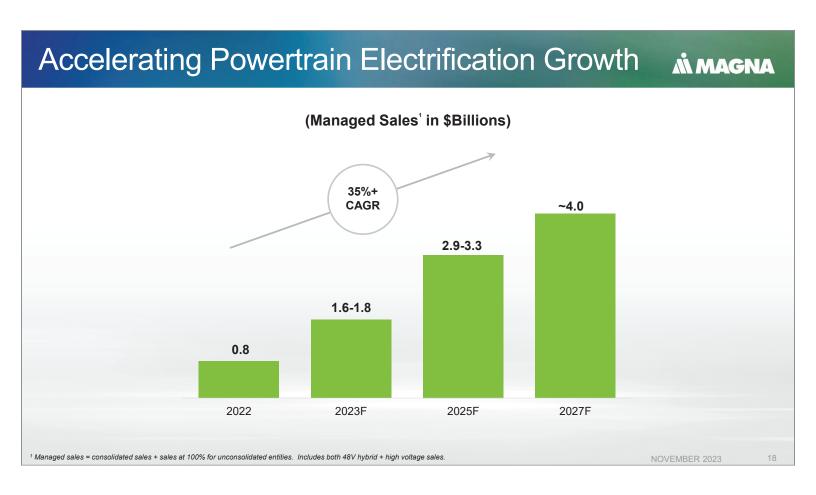
LG-Magna JV growing rapidly

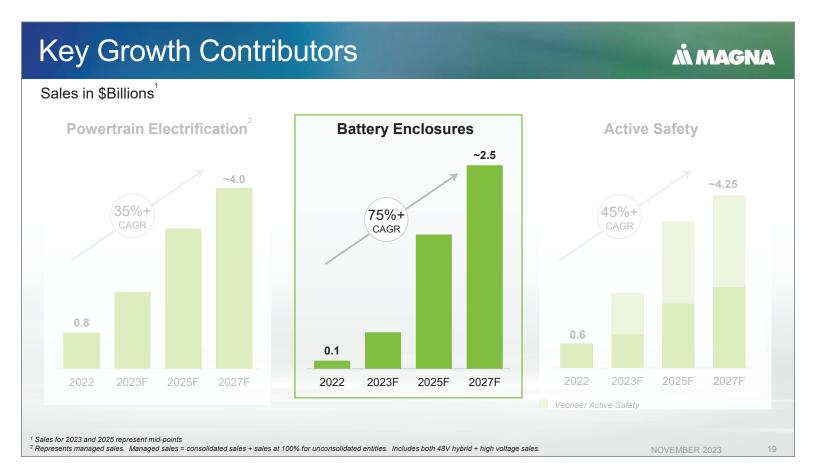
- 2022 sales of ~\$600 million, growing at >40% CAGR through 2025
- Starting production in Mexico, announced new facility in Eastern Europe
- Reaching profitability in 2023

Long-term supply agreement with onsemi

Magna to integrate SiC technology into future eDrive systems





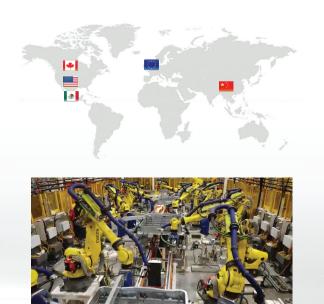




Building Competitive Moat in Battery Enclosures

<u>N</u> MAGNA

- Establishing strong market position for EVs in key regions
- In some cases, vertically integrating into current metal forming / composite facilities
- Complex, high-content products
- Using our chassis & body structure engineering expertise and resources to provide optimal design and cost solutions



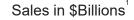
NOVEMBER 2023

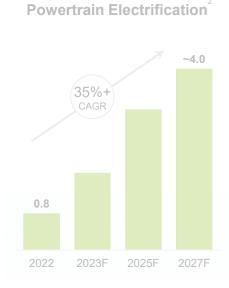
2

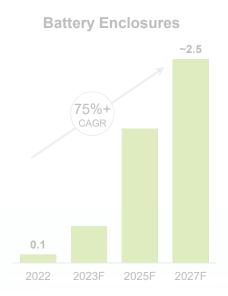


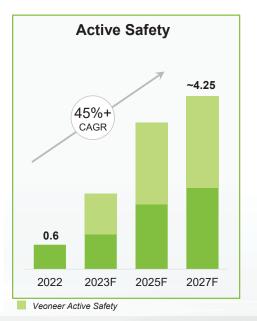
Key Growth Contributors

A MAGNA









¹ Sales for 2023 and 2025 represent mid-points

² Represents managed sales. Managed sales = consolidated sales + sales at 100% for unconsolidated entities. Includes both 48V hybrid + high voltage sales.

NOVEMBER 2023

23

Building a Global Leader In Active Safety





Comprehensive portfolio with strong/leading

with strong/leading market positions



Diversified customer base of leading OEMs



Global presence

in manufacturing and engineering



Stable of innovative technologies to fuel further growth



Focused on Driver Assist Functions

N MAGNA

Narket

Technology

Business



Stronger legal regulation and consumer ratings

From distributed to

more centralized

vehicle architectures

OEM sourcing

models are split into

HW and SW



High request for SW features and L2+ functionalities

Transition to SW

defined vehicles

Enhanced

collaboration with

suppliers & partners



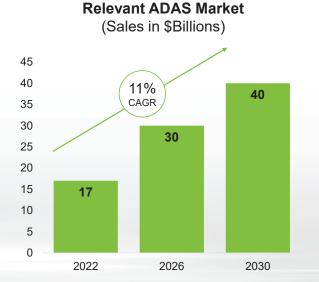
Increasing content per vehicle



Accelerated technology introduction (AI)



New business areas, business and cost models



NOVEMBER 2023

0.0

Serving Customers on All Levels

À MAGNA

Components Component Partner

- · Smart sensors and features
- Vehicle integration and validation
- Fine-tuning specifically to customer application
- World class KPIs through working closely with the customer



Integrator Engineering Partner

- Trusted system integrator role
- Flexibility of both Magna and third-party solutions
- System level performance and validation
- Supports OEM focus on brand differentiation



System Solutions Strategic Business Partner

- · Full vehicle level ADAS design and delivery
- · Supply/integrate of sensor suite and software
- Complete responsibility, Features, SW, Middleware
- Vehicle level performance and validation
- Integration of non ADAS features and functions
- Full focus of OEM on brand differentiation

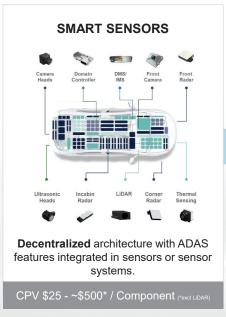


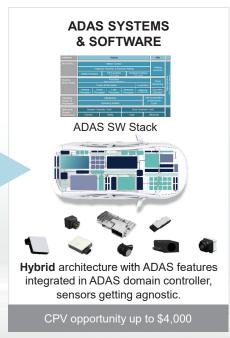
NOVEMBER 2023

26

ADAS Transformation to Gain Higher CPV

N MAGNA







NOVEMBER 2023

Supporting Systems Solutions Across Magna

*N*İ MAGNA



Broad product portfolio allows solutions for every need

- Cost reduction
- Product performance
- Reduced complexity

POWER OF MAGNA

Innovation combining vehicle domains and functions

SOLVING PROBLEMS INTELLIGENTLY

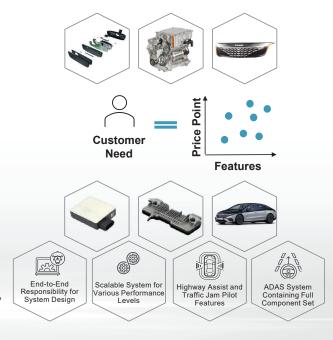
Through combinations of sensors and software that no other Tier 1 can

SMART SENSORS

Spanning from entry level to performance systems

SYSTEM PACKAGES

Scalable and complementary to OEMs needs





À MAGNA



Program Activity in Complete Vehicles

*N*İ MAGNA



Currently ramping up Fisker Ocean



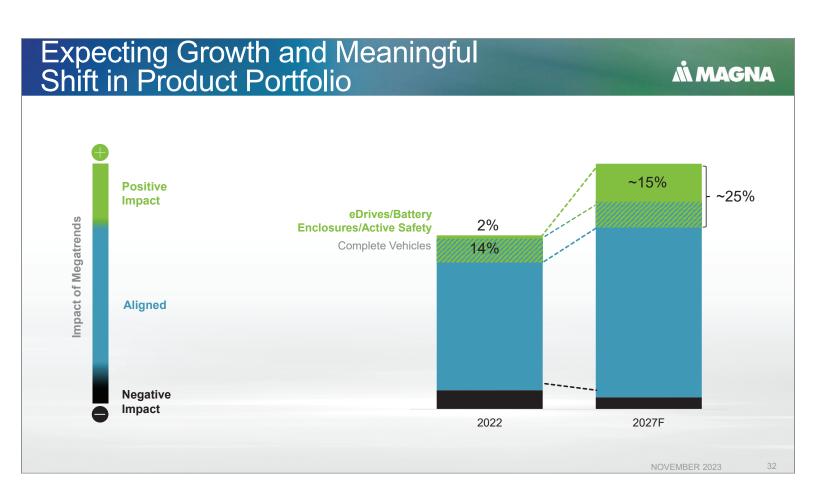
Engineering and Vehicle Development with INEOS



Awarded Replacement Mercedes-Benz G-Class, Including EV

Transitioning our Facility to a Higher Proportion of EVs

Expect to Grow Above Market in Aligned Product Areas MAGNA Magna Sales Stable businesses Active Safety Impact of Megatrends Lighting Active Aerodynamics · Body & Chassis Leading market Dual Clutch Aligned **Transmissions** positions Mechatronics Seating GoM '22 -'27 Manual Transmissions Negative · 4WD/AWD Impact · Fuel Tanks 2022 2027F NOVEMBER 2023





Go-Forward Strategy

1.

Accelerate deployment of capital towards high-growth areas

2.

Drive operational excellence

3.

Unlock new business models and markets

NOVEMBER 2023

2

Operational Excellence Focus

N MAGNA

Short and Mid-Term

- Consolidation and restructuring of management, SG&A and engineering functions
- Acceleration of manufacturing plant restructuring and consolidation
- Repricing on underperforming programs

Long-Term

- Accretive automation and productivity improvements, prioritize most impactful plants
- Reduce direct cost through component price reductions, freight optimization, tier 2 inflation management
- Accelerate smart manufacturing activities to drive performance

Driving ~150 bps of Margin Expansion (2022-2025)

Multiple Operational Excellence Activities Underway **NÌ MAGNA**

Digitization – Enabling Higher Productivity







- rocess Digitization and Analytical Tools
 Flag and cumulate micro stops for resolution
 Determine routing and timing to minimize impact of customized expedited orders
- Pilots Complete 2023

- Physical sciences and data analytics to adjust processes for reduced manufacturing cost

 Vibration analysis to identify tool wear conditions warranting process adjustments to extend tool life

 Material flow analysis during forming to adjust process, extend production runs, and identity needed tool maintenance
- Scalable within similar processes and extended across areas

Metal Finish Vibration Harmonics

Digital Process - Reducing Cost





- Physical science and data analytics for process control and proactive maintenance
- Laser weld scans and digitization to reduce repair costs
 41,000+ km of weld monitored per year
- Oil temperature used for bearing failure prediction and proactive replacement
- Scaling well underway across multiple divisions

Digital Monitor - Reducing Variability

Big Data - Reducing Cost



Devices Connected 50.000+ ~12.000 2023

- Real-time monitoring of manufacturing parameters Performance flagging for proactive response Condition flagging for parameter changes
- Rapidly scalable



Go-Forward Strategy

1.

Accelerate deployment of capital towards high-growth areas

2

Drive operational excellence

3.

Unlock new business models and markets

NOVEMBER 2023

20



Leveraging Magna Building Blocks

N MAGNA

Mobility Infrastructure

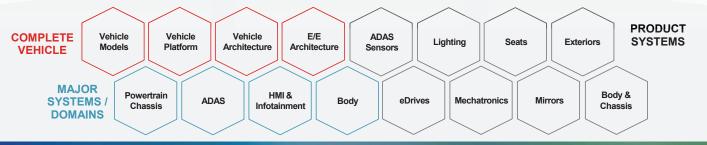
Offerings adjacent to vehicle service that enhance vehicle usage, efficiency, or adoption

Product Manufacturing

Manufacturing and assembly

Lifecycle Services

Operational and consumer services connected to the product/vehicle



Disciplined approach to address New Mobility markets

NOVEMBER 2023

00

New Mobility: Initial Traction

MAGNA

Mobility Infrastructure

- Launched Battery-as-a-Service (BaaS) platform in India
- 5x growth in monthly swaps in first year

Product Manufacturing

- Industrialization partner for growth stage companies
- Achieving ~1,000 deliveries per day utilizing Magnaproduced bots

Lifecycle Services

- Building an integrated software platform
- Fleet and connected product services

Expect sales to be ~\$300 Million by 2027



Financial Strategy

NOVEMBER 2023

40

Strong 5 Year Performance

À MAGNA

2018-2022

Average Weighted Sales 1 Growth Over Market (GoM)

6%

Growth Over Market in Every Year

Investment in Business

\$10.4B

Return of Capital

\$7.0B

Total Shareholder Return (NYSE)

13%

Peer Average of -16%



Capital Allocation Principles

Maintain Strong Balance Sheet

- Preserve liquidity and high investment grade credit ratings
 - Adj. debt to Adj. EBITDA ratio between 1.0-1.5x
- Maintain investment flexibility

Invest for Growth

- Organic and inorganic opportunities
- Innovation

Return Capital to Shareholders

- · Continued dividend growth over time
- Repurchase shares with excess liquidity

NOVEMBER 2023

45





M&A Aligned with Our Strategy

- Expands/Complements Technology Base
- Customer Diversification
- Geographic Expansion

NOVEMBER 2023

4

Continued Financial Strength

À MAGNA

TOTAL LIQUIDITY (30SEP23) (\$Millions)		
Cash	1,022	
Available Term & Operating Lines of Credit	3,500	
Total Liquidity	4,522	

LEVERAGE RATIO (LTM, 30SEP23) (\$Millions)	
Adjusted Debt	7,356
Adjusted EBITDA	3,647
Adjusted Debt / Adjusted EBITDA	2.02
Adjusted Dakt / Adjusted EDITOA /	
Adjusted Debt / Adjusted EBITDA (excl. excess cash)	1.98

Investment-grade ratings from Moody's, S&P, DBRS



Tracking better than we anticipated at end of Q2

NOVEMBER 2023

¹ Excluding excess cash held to pay down €550M Senior Notes coming due in Q4

Q3 2023 Performance Highlights

À MAGNA

Consolidated Sales

\$10.7B

+15%

Weighted GoM¹ of 2% (4% excl. Complete Vehicles)

Adjusted Diluted EPS²

\$1.46

Adjusted EBIT²

5.8%

+90 bps

\$615M

+36%

Free Cash Flow³

\$23M

Other highlights

>

GoM¹ in BE&S, P&V and Seating

Paid out \$128M in dividends



Raised 2023 Outlook

Weighted Growth over Market (GoM) compares organic sales growth (%) to vehicle production change (%) after applying Magna geographic sales weighting, excluding Complete Vehicles, to regional production

² Excludes the amortization of acquired intangibles beginning in Q3, 2023 (prior years restated)
³ Free Cash Flow is Cash from Operating Activities plus proceeds from normal course dispositions of fixed and other assets minus capital spending minus investment in other assets

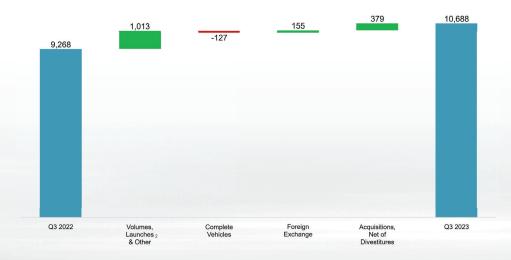
Q3 2023 Financial Results

À MAGNA



(\$Millions)

+15%





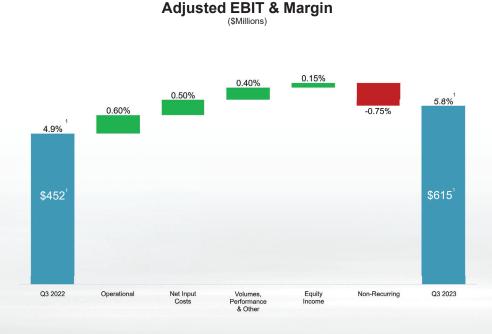
Weighted GoM¹ 2% (4% excl. Complete Vehicles)

¹ Weighted Growth over Market (GoM) compares organic sales growth (%) to vehicle production change (%) after applying Magna geographic sales weighting, excluding Complete Vehicles, to regional production ² Includes customer recoveries of certain higher production input costs and contractual customer price givebacks

NOVEMBER 2

Q3 2023 Financial Results

A MAGNA



- Operational
 - Productivity and efficiency improvements
 - Lower net engineering costs
- Lower net input costs
 - Lower costs for energy and commodities
 - Customer recoveries
 - Higher labour costs
- Volumes, Performance & Other
 - Strong earnings on higher sales
 - Program changeover in Complete Vehicles (-)
 - Impact of UAW strike (-)
 - Acquisitions, net of divestitures (-)
- Higher equity income
 - Earnings on higher unconsolidated sales
 - Net favourable commercial items
- Non-recurring
 - Net commercial items (-)
 - Lower amortization on pubco securities (-)
 - Lower warranty costs (+)

¹ Excludes the amortization of acquired intangibles

Updated 2023 Outlook – Key Assumptions

N MAGNA

	2022	AUGUST 2023	NOVEMBER 2023
Light Vehicle Production (millions of units)			
North America	14.3	15.2	15.2
• Europe	15.8	17.0	17.6
China	26.4	26.2	27.1
Foreign Exchange Rates			
1 CDN dollar equals USD	0.769	0.746	0.743
1 EURO equals USD	1.053	1.096	1.075
1 RMB equals USD	0.149	0.142	0.141

UAW strike included in Outlook

Changed from previous Outlook

NOVEMBER 2023

Updated 2023 Outlook

A MAGNA

	2022	2023		
(\$Billions, unless otherwise noted)	Actual	August	Acquired Intangibles Adjustment	November
Total Sales	37.8	41.9 – 43.5		42.1 – 43.1
Adjusted EBIT Margin %1,2	4.5%	4.8% - 5.2%	0.1%	5.1% - 5.4%
Equity Income	89M	110M – 140M		125M – 150M
Interest Expense	81M	~150M		~150M
Income Tax Rate ³	21.3%	~21%		~21%
Adj. Net Income Attributable to Magna ⁴	1.2	1.4 – 1.6		1.55 – 1.65
Capital Spending	1.7	~2.5		~2.5
Free Cash Flow⁵	0.083	0.1 – 0.3		0.1 - 0.3

Raised Outlook, including UAW strike

Changed from previous Outlook

¹ Adjusted EBIT Margin is the ratio of Adjusted EBIT to Total Sales
² Magna's Adjusted EBIT excludes the amortization of acquired intangibles beginning in Q3, 2023 (prior years restated)

³ Income Tax Rate has been calculated using Adjusted EBIT and is based on current tax legislation
⁴ Net Income Attributable to Magna represents Net Income excluding Other expense (income), net and amortization of acquired intangibles
⁵ Free Cash Flow (FCF) is Cash from Operating Activities plus proceeds from normal course dispositions of fixed and other assets minus capital spending minus investment in other assets

2025 Outlook Revised Upwards

	2025		
	Original (February '23)	Updated¹ (September '23)	
Sales	\$44.7 – \$47.2B	\$46.7 – \$49.2B	
Adj. EBIT Margin²	6.8% - 7.9%	6.8% - 7.9%	
Capital Spending	~\$2.0B	~\$2.1B	

¹ 2025 Outlook has been updated solely to reflect the acquisition of Veoneer Active Safety. All other 2025 assumptions and financial information are unchanged from our Outlook provided in our press release dated February 10, 2023 ² Magna's Adjusted EBIT excludes the amortization of acquired intangibles beginning in Q3, 2023. The impact on 2025 Adjusted EBIT Margin is ~10 bps.

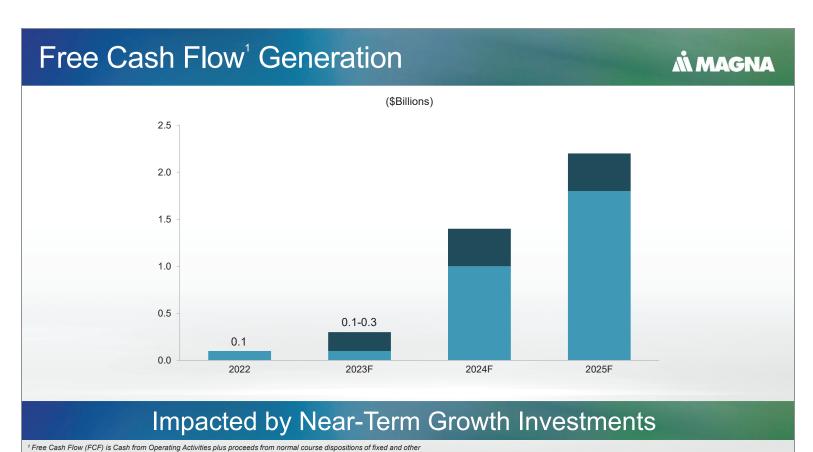
NOVEMBER 2023

Megatrend Profitability Inflection Point in 2025 **NI MAGNA** Sales **Adjusted EBIT** (\$Billions) (% of sales) 8.0 120% 7.0 6.0-6.5 100% 6.0 80% 60% 4.0 2,7-3.0 40% 2.0 <1.0 20% 1.0 0.0 2022 2023F 2025F ■ Powertrain Electrification¹ ■ Battery Enclosures >(\$500M) ■ Veoneer Active Safety ■ Eng. % of Sales 2022 2023F 2025F Related Engineering Spend for 2023 to 2025 (updated for acquisition of Veoneer Active Safety) ¹ Powertrain electrification includes consolidated 48-volt and high-voltage sales NOVEMBER 2023

Long-Term Capital to Sales Ratio Unchanged **NI MAGNA** Capital / Sales Outlook 46.7 - 49.242.1 - 43.1Sales (\$Billions) 37.8 2022 2023F 2025F ~2.5 ~2.1 1.7 2022 2023F 2025F 4.4% ~5.9% ~4.4%

¹ At sales mid-point

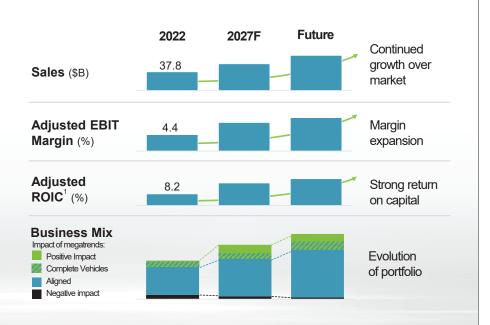
assets minus capital spending minus investment in other assets



Disciplined Profitable Growth Strategy

À MAGNA





1 Adjusted Return on Invested Capital (Adjusted ROIC) is calculated as Adjusted After-tax operating profits divided by Average Invested Capital for the period. Please see Magna's 2022 Annual Report for detailed calculation.

NOVEMBER 2023

Building Shareholder Value



- Executing Go-Forward Strategy
- Highly Confident in Our Sales Growth and Margin Expansion
- Backed by Strong Financial Foundation that Supports our Growth

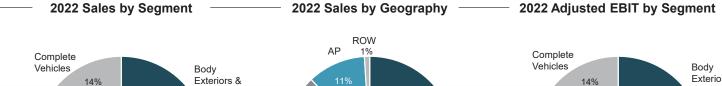


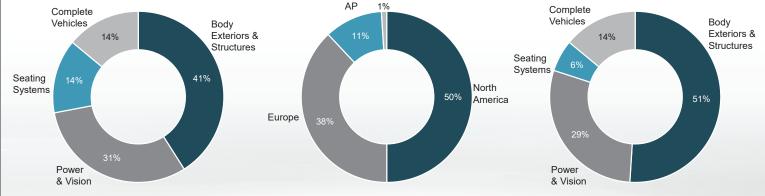
Appendix

NOVEMBER 2023

Magna Segment and Regional Data¹

À MAGNA





¹ Excluding Corporate segment

